



**Badminton**  
AUSTRALIA

# ANNUAL REPORT

2020/2021



**Let's Play!**





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*Let's  
Play!*



## Vision

A sport for life for anyone, anywhere, anytime



## Mission

With our partners promote participation in badminton as an inclusive sport for life and encourage the growth of badminton athletes, coaches and officials across Australia.



## Values

**R**Real Collaboration

**A**Achieving as a Team

**L**eadership drives us

**L**ots of Fun

**Y**es to Inclusion



Photo Credit: Northern Territory Badminton

# Message From The President

**Andrew Greenway**

It is my pleasure to present the Badminton Australia Annual Report for 2021. The year has presented many challenges for our sport, particularly the ongoing impacts associated with the COVID 19 Pandemic, globally and locally, with the badminton community being shut down for parts of the year. The uncertainty around the pandemic and various lockdowns across the country meant that we were unable to conduct our National and International Championships. Many of our states also had their competitions schedules interrupted throughout the year.

Despite these limitations, we have been fortunate to progress our change agenda throughout the year. In late 2020 I was pleased to be able to launch our new National Badminton Brand in conjunction with the Federal Minister for Sport. This included a new national logo, corresponding state logos, and the Falcons brand for our National Senior, Junior and Para teams. This new brand and national identity really demonstrates our whole of sport approach to the broader community.

In keeping with this national approach, together with our states, we launched the new National Strategic Plan 2021-2024. This plan builds on the growth of badminton over the past few years, but more importantly charts a path for Badminton's ongoing success into the future. In alignment with our Strategic Plan we have implemented new approaches to High Performance and Coach Education that have been released in this period, and continue to be operationalised.

Badminton Australia also strengthened its financial position throughout the 2020/2021 reporting period. Prudent financial management through strengthened governance by the Finance and Risk Committee has had a positive effect on our bottom line and improved our overall financial position.

These are just some of the key highlights from the year, and this report provides further details on all of our activities. I'd particularly like to thank Jamie Parsons our CEO and all of our staff for their hard work and dedication to our organisation during very trying times. Much of the work that has contributed to our success has been done remotely during significant lockdown periods. The additional effort to continue to collaborate as a team and deliver outcomes has been considerable.

I'd also like to thank each of the Board members for their ongoing time, commitment and expertise. The skills, experience and diverse knowledge they bring to the table, along with their unwavering passion for the sport continue ensure that strong robust discussions lead to positive outcomes for our sport.

Our next reporting period is set to be an exciting one.

We hope that the National Plan to open borders, along with the return of international travel will mean we can spend more time on-court in 2022.



With Tokyo 2020 and the preparation activities for Birmingham 2022 Commonwealth Games in our next reporting cycle, our efforts will have a heavy focus on on-court ability and preparations for the best possible results in Birmingham.

Thank you to Commonwealth Games Australia for all their financial support for the Birmingham 2022 seeding initiative and camp preparation program.

Finally, I'd like to offer a big thanks to our member and partner organisations. It's extremely important to me that we continue to work together with a whole of sport approach, and I'm pleased we have come a long way in the past few years. The strong support we receive from Sport Australia, AIS, Australian Olympic Committee, Paralympics Australia, Commonwealth Games Australia, Crown Group, Li-Ning and Yonex have been extremely important as we navigate through the current set of challenges in readiness for a return to more normal times.

**Let's Play!**



*"This new brand and national identity really demonstrates our whole of sport approach to the broader community"*



# Message from the Chair of the Australian Sports Commission

**SPORTAUS**

**Josephine Sukkar AM**

Like so many Australians, sport has been a cornerstone of my life and has shaped me in ways I could never have imagined. I am passionate in my belief in sport's unrivalled ability to unite, inspire, and build healthier, stronger communities and I am committed to ensuring that every Australian who wants to be part of a sports community, in any role, enjoys the extraordinary benefits and grows as a result of their engagement with the sport of their choice.

The Australian Sports Commission (ASC), comprising Sport Australia and the Australian Institute of Sport (AIS), is proud to support Australian sport at all levels, on behalf of the Australian Government. We nurture and develop sport at the community level with the help of our partners across the industry. This support extends to our Australian athletes competing at the pinnacle of world competition.

The unprecedented challenge of the global COVID-19 pandemic since 2020 has required incredible resilience as a society and within our sport sector. We know, however, sport is playing a crucial role in the nation's rebuilding efforts, which presents us with great opportunities.

The Tokyo Olympics and Paralympics were shining examples of the hope and inspiration sport can provide to our elite athletes, but also the communities they represent. Postponed a year, it was wonderful to see our Australian athletes respond to this adversity with the equal-best gold medal haul in our Olympic history and a total of 46 medals across a myriad of sports. Our

Paralympians also overcame the toughest of preparations to excel and inspire Australians, bringing home 80 medals including 21 gold across 10 sports. More so, it was inspiring to see how our Olympians and Paralympians represented us so proudly with humility and respect, reinforcing their status as important role models.

This is important, because we need Australian sport to carry forward a legacy from one generation to the next. This is about building sustainable improvement and success across everything we do.

We want to inspire a thriving participation base, recognise the invaluable contribution of our volunteers, build sport capability and give our elite athletes the very best chance to succeed to competition and life beyond.

We are immensely proud of our many programs and initiatives that support a connection and involvement with sport at all levels. Our national Sporting Schools program provides an important first step to get children active and engaged through sport, while the AIS's focus on wellbeing can ensure our athletes feel supported during their time in high performance sport so it is as positive and rewarding as it can be.

There is so much to look forward to with a golden runway of major sporting events on home soil over the next decade, leading to the Brisbane 2032 Olympic and Paralympic Games. Some of the world's



biggest sporting events will converge on our shores, with World Cups or World Championships locked in for basketball, cricket, football, and netball, to name a few, presenting more wonderful opportunities for Australian sport to thrive.

South East Queensland's winning bid for the 2032 Olympic and Paralympic Games provides an incredible opportunity to unite the nation through sport and provide all Australian children the chance to dream of representing their nation on the world's biggest stage, right here at home.

2032 has become a giant target to aim towards, aligning our sports, our infrastructure, and our communities to leave a positive legacy for a post-COVID Australia.

This is a pivotal time for our sector and the future green and gold runway provides an opportunity to consider the role that each of us can play in building a stronger, leaner and healthier sports industry.

On behalf of the ASC, thank you to everyone who contributes to Australian sport with the aim of making it better for all.



*"I could not be more excited for sport in Australia and the opportunities that will come our way"*



court 5





## **ACT**

**President:** Olaf Schuermann  
**Board:** Alan Kisbee, Raymond Kan, Robynne Mah, Brideen Allen, Aaron Chuah, Bas Gintings & Sheehan Lim

## **NSW**

**President:** Carolyn Toh  
**Board:** John Ling, Vincent Ng, Michael Chen, Colin North, Joseph Chu, Michael Chan, Toby Wong & Victoria Wang

## **NT**

**President:** Lyn Ansell  
**Board:** Karel Sykora, Kay Fitzpatrick, Fiona Dunbar-Smith, Russell Williams, Bev Porter & John Stark

## **QLD**

**President:** Christine Luck  
**Board:** Tristan Clow & Bob Braid  
**Staff:** Johnny Liu

## **SA**

**President:** Simon Oaten  
**Board:** Matt Johnson, Helen Bethall & Eliza Le Mire  
**Staff & Volunteers:** Callum Dunk, Sharon Riggs, Julia Chin, Nigel Isherwood & Saket Angrish

## **TAS**

**President:** Brent Munday  
**Board:** Robert Brockman, Paul Brettell, Debby McGinniss, David Turner, Matthew Stewart & Gillian Turner

## **VIC**

**President:** Rochelle Liyanage  
**Board:** Peejade Cheng, Peter Brown, Bhavi Desai, Brandon Olver, Cynthia Tam & Pierce Lukas  
**Staff:** Nick Pettitt, Olivia Na, Tjitte Weistra & Gillian Patmore

## **WA**

**President:** Mark Cunningham  
**Board:** Christine Ferguson, Kim Rodgers, Lily Buttrose, Eipe Chundamannil, Judy Cowper & Donna De Witt  
**Staff:** Rick Wolters & Ashleigh Playe  
**Volunteers:** Judy Cousins, Kay Terry, Kelly Hoare & Ryan Lin



# HONOUR BOARD

## Australian Badminton Association

Founded 13 August 1935 in Melbourne, Victoria

### Year Joined

1935	South Australia Tasmania Victoria
1936	Western Australia
1937	New South Wales
1950	Queensland Australian Capital Territory Northern Territory

## Badminton Australia Limited

A Public Company Limited by Guarantee with a Registered Office in Victoria.

### Affiliations and Membership

1936	Became 11th member of the International Badminton Federation
1987	Founder member with New Zealand of Oceania Badminton Confederation

Affiliated to Australian Olympic Committee, Commonwealth Games Australia and Paralympics Australia

### Life Members

Don Stockins OAM CitWA  
Cedric Baxter OAM  
Rob Fyfe OAM  
Robin Bryant  
Hon Roy Ward OAM (dec'd)  
Ralph W Ede Clendinnen (dec'd)

### Presidents

1935	Ralph W Ede Clendinnen (VIC)
1937	William L Spinkston (SA)
1938	H R Fisher (TAS)
1939	William L Spinkston (SA)
1940 – 1946	Play suspended World War II
1947	W Alfred Lennard (VIC)
1948	Canon M James Mays (TAS)
1949	Rev Ernest E Bryant (WA)
1950	William L Spinkston (SA)
1951	W Alfred Lennard (VIC)

1952	William A Burke (TAS)
1953	Keith Baker (WA)
1954	W Raymond Weisheit (VIC)
1955	E N Alexander (NSW)
1956	William A Burke (TAS)
1966	Alan M Cowburn (NSW)
1967	Douglas G Chapman (QLD)
1968	Barry Seidel (TAS)
1969	George M Taylor (TAS)
1970	Robert J Cadd (SA)
1971	Cedric A Baxter (WA)
1972	John TW Little (VIC)
1973	R T Pasco (NSW)
1974	Douglas G Chapman (QLD)
1975	Harry Thompson (TAS)
1976	Lindsay W Gordon (SA)
1977	Cedric A Baxter (WA)
1978	Hon H Roy Ward MLC, JP (VIC)
1979	Roy J Hurn (NSW)
1980	Ronald A Whittle (TAS)
1981	Sidney Grimwade (QLD)
1982	Barbara O'Brien (SA)
1983	Don Stockins (WA)
1983	Hon H Roy Ward OAM, FIBA, IOM, JP (VIC)
1996	G Robin Bryant (ACT)
2008	Geraldine Brown OAM (TAS)
2019	Andrew Greenway (QLD)

### Secretaries

1935	Harold B Wray (VIC)
1938	H Roy Brady (VIC)
1959	W Robert Hindson (VIC)
1968	Robert O Fyfe (VIC)
1979	Cedric A B Baxter (WA)

### Executive Directors/Chief Executives

1991	J Dennis Morgan OAM
1997	Julia Phillips
2001	Bill Storey Smith
2003	Mark Drehlich
2003	Stuart Borrie
2007	Damian Kelly
2008	Paul Brettell
2018	Andrew Greenway (Acting)
2018	Derek O'Leary
2019	Peter Roberts (Acting)
2020	Jamie Parsons

# BADMINTON AUSTRALIA STAFF

**Chief Executive Officer**  
Jamie Parsons

**Participation & Digital Coordinator**  
Matthew Simpson

**Pathways Performance Manager**  
Ashley Naumann

**Finance Coordinator**  
Anita Barbuto

**National Senior Head Coach**  
Stuart Brehaut

**National Development Coach**  
Renuga Veeran

**National Coach**  
Jeff Tho

**Para Badminton Manager & Coach**  
Ian Bridge

# BOARD OF DIRECTORS

**President:**  
Andrew Greenway

**Board**  
Julie McDonald  
Geraldine Brown OAM  
Loke Poh Wong  
Paul Kern  
Sophia Varelas



# Message From the CEO

**Jamie Parsons**

## Let's Play!

Australian badminton's vision as a sport for life for anyone, anywhere, anytime was never more important than over the past 12 months. In a challenging environment brought about by the restrictions posed by COVID-19, Badminton cemented itself as one of Australia's fastest growing and most resilient sports.

The State/Territory badminton organisations and Badminton Australia continued to strengthen relationships with partners to promote participation in badminton as an inclusive sport for life and encourage the growth of badminton athletes, coaches and officials through badminton associations and clubs throughout Australia.

A record breaking 324,000 people participated in badminton over the past 12 months with hundreds of thousands more participating at schools and in parks, beaches and backyards across Australia.

Badminton Australia's digital footprint hit an incredible 709,972 impressions plus hundreds of thousands more points of engagement by State/Territory organisations, Badminton Associations and clubs through social media.

## New Strategic Plan 2021-2024

Badminton Australia together with the leaders of the States and Territories established a new Strategic plan for Australian Badminton for 2021-2024. Over 500 people across Australia contributed to the development of the plan by providing input, feedback and advice.

The plan was launched in February 2021 highlighted by the values of Real Collaboration, Achieving as a Team, Leadership, Lots of Fun and Yes to Inclusion (R.A.L.L.Y). The focus areas of Build the community, Always high Performing, Support Capacity & Capability and Elevate business and profile (B.A.S.E.line) provides priorities for badminton to focus on over the coming years.

## A new brand for badminton

In December 2020 the Federal Minister for Sport, The Honourable Richard Colbeck, together with ABC journalist and presenter Georgie Tunny launched a new brand for badminton. The new brand highlights the fun and enjoyment of badminton, capturing the unique speed and dynamism to drive increases in participation.



The organisation also developed a new brand for the National Team – The Falcons. The Falcons brand is designed to inspire all Australians to pick up a racquet, hit a shuttle and become part of the badminton community.

## Commitment to Inclusion

The Australian Badminton community has always had a strong focus and commitment to increasing opportunities for all and this has continued over the past 12 months. Badminton programs and products demonstrate a commitment to engage with all in the community to strengthen our sport.

## Financial Sustainability

Financial sustainability is a key plank for Badminton's ongoing success. By being innovative and a leader in the sport sector Badminton can continue to grow and succeed. In 2020/2021 the strong financial result enables Badminton Australia to be more strategic in thinking for the future, reducing our reliance on membership fees and government funding to grow badminton.



Photo Credit: ShuttleCats

# Message From the CEO

**Jamie Parsons**

## High Performance

The implementation of the High Performance system, participation in the Tokyo Olympics and Paralympics were key focuses of the organisation in 2020/2021. We have appointed six new club based performance pathway partners. The implementation of a national state camps system; and the development of individual performance plans were all new key important initiatives as part of new system.

Australia had 3 first time Olympians (4 in total) in Tokyo along with 2 new Paralympians. Whilst the event took place outside of the timeframe of this Annual report there was a huge amount of preparation work done. Congratulations to Gronya Somerville (VIC), Setyana Mapasa (NSW), Simon Leung (QLD), Hsuan-Yu "Wendy" Chen (QLD), Grant Manzoney (WA) and Caitlin Dransfield (WA)

The strong Australian officials system, that is the envy of many around the world, proved to be strong again with Australia having a great contingent travelling to Tokyo - Shevaun Moody and Richard Wong (appointed to the Olympics Games in July), and Karen Arnold, Ravi Nandan and Joshua Ho being part of the selected team for the Paralympics.

## Participation

Badminton Australia staff continued to support the strong work done throughout Australia by states/territories, associations, and clubs through a range of programs and activities including Sporting Schools, ShuttleTime, Para Badminton, Coach and Official Resource Development, National Events and marketing & promotion of badminton.

Unfortunately, there were no national events held over the past 12 months, however a huge amount of work was completed in preparation for a new event structure and format for national events in the future.

## Thank you

A big thank you to Peter Roberts who left Badminton Australia during the year and who has done an outstanding job for badminton over many years including the last 2-3 years with Badminton Australia - he will be sorely missed.

On behalf of the entire badminton community I would like to thank Sport Australia and the Australian Institute of Sport for all of their important support. Li-Ning and Yonex were again outstanding partners who support our national team and national events - thank you!

Thank you also to our industry partners BWF, the team at Badminton Oceania, Australian Olympic Committee, Paralympics Australia and Commonwealth Games Australia.

In particular thank you to Commonwealth Games Australia for all their financial support for the Birmingham 2022 seeding initiative and camp preparation program.

Thank you to the BA Board, it is a real pleasure to work with each of you and our sport is very lucky to have a team of outstanding leaders.

Thank you to all of the States and Territories - the work done by the state organisations is outstanding. Thank you to all badminton clubs, volunteers, officials, coaches, selectors, working groups and committees.

Finally thank you to each of the BA staff - it makes attending work each day a real pleasure and inspiring to work with such wonderful people.

I look forward to working with everyone into the future to continue to develop our great sport.

## Let's Play!



# KEY ACHIEVEMENTS



## Participants

276,352 Players

33,821 Sport-  
ing Schools &  
School  
Competitions

659 Coaches

226 Officials

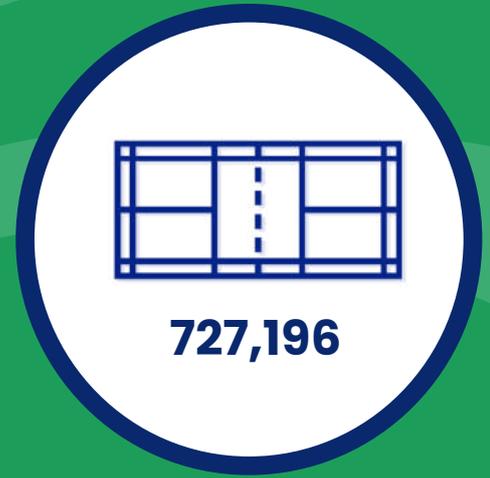


## Clubs, Members and Players

270 Clubs/  
Associations

15,130 Clubs,  
Members & Players

4,021 Additional  
Active Players



## Digital Reach

80,387 Website  
Users

17,224 The Shuttler  
Subscribers

306,956 Facebook  
Impressions

313,247 Instagram  
Impressions

9,382 LinkedIn  
Followers

*"Badminton cemented itself as one  
of Australia's fastest growing and  
most resilient sports"*

*- Jamie Parsons*

# COMMITTEES



## **BATOC**

Sandra David (Chair)  
Peter Cocker  
Tristan Clow  
Kelly Hoare  
Robert Brockman  
Andrew Greenway (Board Member)

## **National Senior Selectors**

Ashley Naumann (Chair)  
Stuart Brehaut (National Senior Head Coach)  
Andrew Surman  
Ken Hoppen

## **National Junior Selectors**

Ashley Naumann (Chair)  
Renuga Veeran (National Development Coach)  
Brandon Oliver  
Matt Chau

## **Finance and Risk Committee**

Julie McDonald (Chair)  
Andrew Greenway  
Geraldine Brown  
Michael Franks (External)  
Jamie Parsons (Staff)  
Anita Barbuto (Staff)

## **High Performance Strategy Committee**

Andrew Greenway (Chair)  
Geraldine Brown  
Julie McDonald  
Paul Kern  
Jamie Parsons (Staff)  
Ashley Naumann (Staff)

## **Para Committee**

Rod Rantall  
Melinda Gunson  
Duke Trench-Thiedeman  
Kay Coady  
Geraldine Brown  
Jamie Parsons (Staff)  
Ian Bridge (National Para Coach)

# FINANCE REPORT

## Julie McDonald & Anita Barbuto

Badminton Australia's (BA) financial result for 2020/21 achieved a surplus of \$196k, largely due to prudent financial management during the year, diligent budget control and active management of the business structure during the pandemic. This was achieved whilst being able to provide state member organisations a 75% membership discount.

The surplus strengthens BA's cash equity position in providing a modest financial safeguard and improved solvency, which assists the organisation achieve their financial compliance ratios with Sports Australia. In addition to this, BA is in a better position to mitigate future losses and to enable future growth initiatives in the sport of badminton across the nation.

Whilst the pandemic environment greatly impacted and restricted player and coach travel and training for the Tokyo Olympics, and other events, the organisation continued to focus on growing and strengthening badminton's image, exposure, and performance pathway. Financial investments included:

- Development of a new Strategic Plan for Badminton in Australia
- Strengthening administrative financial systems and processes
- Development of a new Badminton High Performance system for Australia
- Investment in new technologies to enhance and strengthen communication across the sport
- Development and launch of 'One Brand' for BA and the State and Territory associations. This included the launch of the new logo, new tagline, a mascot and a new website.
- Investment in the Coaching Framework to create an online course and renewal process, ensuring new coach requirements and education can be easily added to the renewal process.
- Development of the Athlete Selection and Categorisation Policy and the Performance Pathway decentralised model providing a clear and defined pathway to the podium.

Funding for Badminton Australia's High Performance program that was unable to be utilised during the financial year has been approved for utilisation in the 2021/22 financial year by Sport Australia. These amounts are in addition to organisational reserves provided for in the financial reports.

The Covid-19 pandemic in 2020/21 and the subsequent restrictions placed by the Victorian and Australian Government resulted in the cancellation of the Australian Badminton Open and the inability to run events which had a significant adverse effect on revenues compared to a non-Covid year.

The Board is mindful of the impact of covid-19 into the future including a potential decrease in participants in international events, national events and decrease in membership numbers. As part of future planning BA will take into consideration these potential risks. The build-up of organisational reserves now puts BA in a position to deal with these risks strategically into the future.

Please refer to Finance Audited Reports at the conclusion of the Badminton Australia Annual Report.

### Let's Play!



Photo Credit: Paralympics Australia

# State & Territory Me

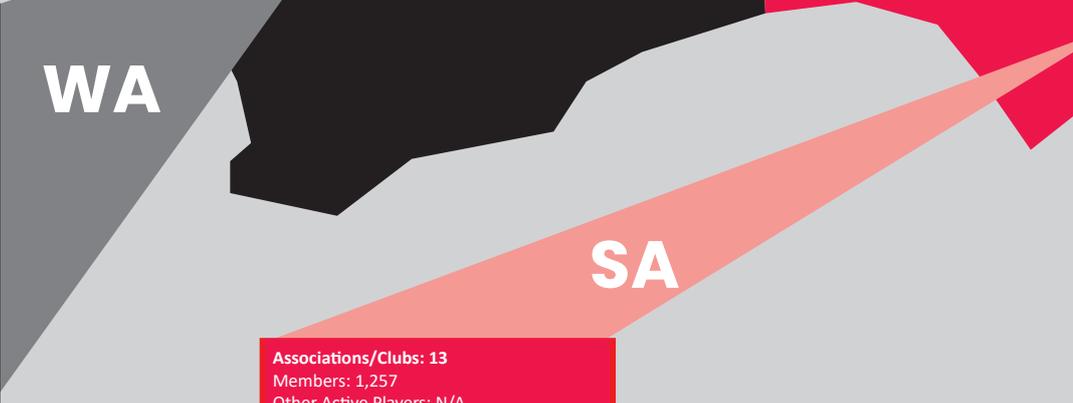
**Associations/Clubs: 9**  
**Members: 369**  
**Other Active Players: N/A**  
**Full Active Players = 369**

- 7 players competed in Altona, Victoria for the first time
- Successful intrastate challenge between 2 Darwin & 2 Alice Springs Clubs, Alice Springs reclaiming the coveted shield
- New group (Triple SSS) joined with 15 members
- Despite COVID, a successful NT Open competition
- Badminton NT participated in the NT Chinese New Year celebrations & at the United Nations Day of Sport



**Associations/Clubs: 60**  
**Members: 2,415**  
**Other Active Players: 512**  
**Full Active Players = 2,927**

- Strengthened Inclusion programs, come and try days and building partnerships
- Strengthened regional development, many visits to regional partners and support of several events
- Successful Junior programs with 10 Wings centres, 5 school tournaments, strong sporting schools involvement, High Performance program
- Coach development a high priority with delivery of many coaching courses including BWF L1 and Shuttle Time.
- Tournaments maintained with 13 of 20 scheduled tournaments delivered



**Associations/Clubs: 13**  
**Members: 1,257**  
**Other Active Players: N/A**  
**Full Active Players = 1,257**

- Establishing a Disability & Inclusion Program (DIP)
- Establishing an After School Program for beginners & running OSHC (Outside School Hours Care) Clinics
- Running a BWF Level 1 coaching course (12 participants)
- Conducting a Shuttle Time course (21 participants)
- Setting up a School Participation Strategy (SPS)
- Record number of Sporting School visits, 51 to date 2021

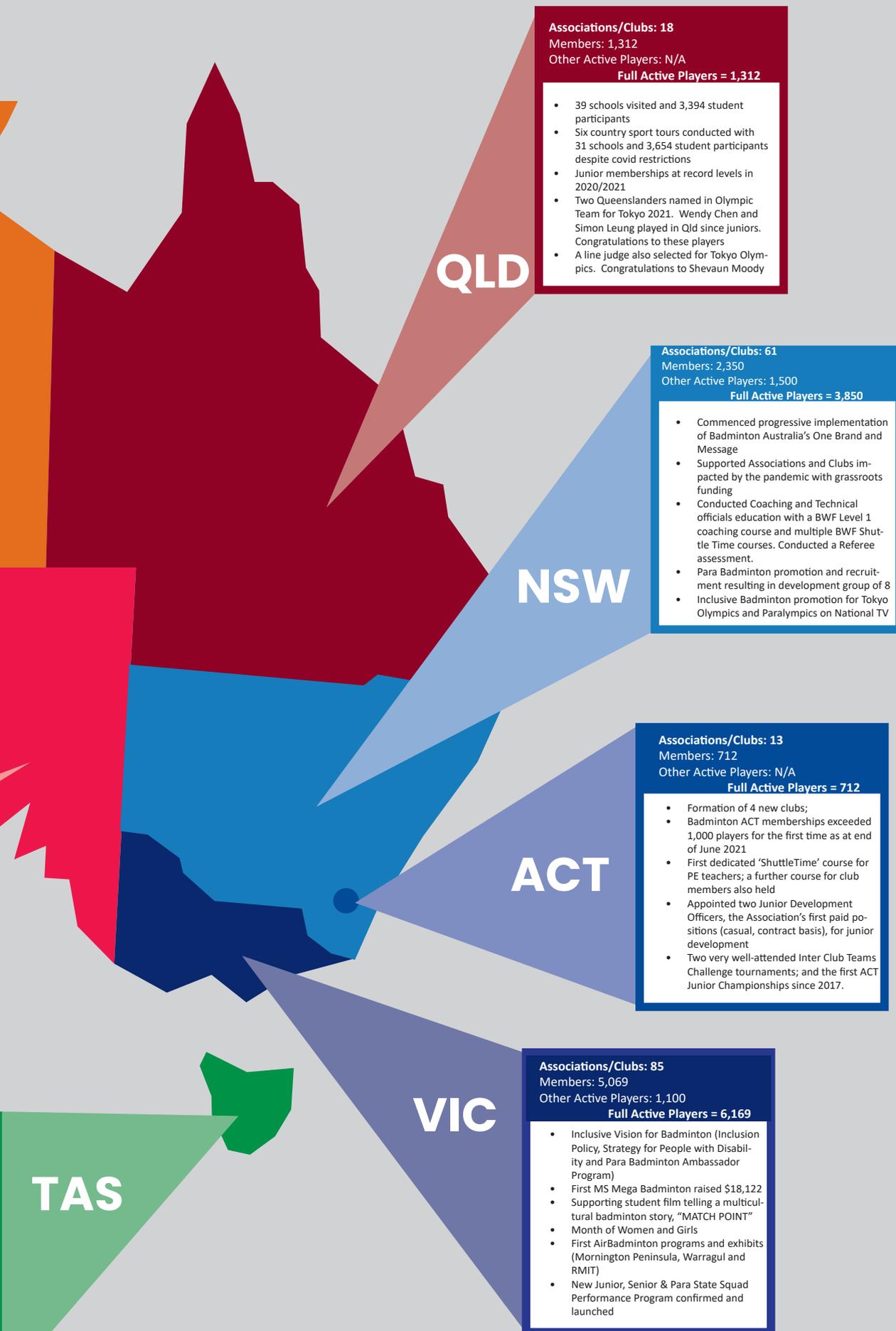


**Associations/Clubs: 14**  
**Members: 1,646**  
**Other Active Players: 909**  
**Full Active Players = 2,555**

- Come and Try continued successfully and added 256 new Members
- Successful in receiving grant from Department of Health to " Drive Social Inclusion Through Sport and Physical Activity



# Member Achievements





# High Performance Badminton



# performance badminton



# High Performance – The Falcons

## Stuart Brehaut & Jeffery Tho

The last 12 months for the High-performance program has seen significant change and challenges. The whole team has been impacted in some way with COVID via lockdowns, access to training courts, tournament / competition cancellations, inability to travel and the list goes on. Combined with the above, we also launched a decentralised training model for the national program which moved the focus away from a central training location in Melbourne to all athletes creating their own Daily Training Environments (DTE's). While this created change and challenges, it also allowed us to create a camp program that aims to bring our best athletes from all over the country into one place at regular intervals along with the athlete's individual coaches.



### AIS Camp

The camp was extremely successful and provided a short experience of a full-time training environment for our Falcons squad. The camp comprised a mixture of on-court and off-court sessions including a fitness testing session and several theory sessions with AIS experts in the fields of nutrition, recovery and psychology. All athletes' individual coaches were also invited to the camp and provided all of us with an ability to listen, discuss and learn from everyone in attendance.



*"The camp was extremely successful and provided a short experience of a full-time training environment for our Falcons squad"*





## Individual Performance Plans (IPP)

With the High Performance program Australia wide, it poses new opportunities to assist more athletes on a regular basis. In conjunction with the Australian Institute of Sport (AIS) we have been able to launch an online system know as AMS (Athlete Management System). This system allows the Athlete, personal coach and BA coaching team to identify and agree on areas of strength and weakness along with a centralised site for tournament plans, weekly training programs, injury information and various other data points.



## Olympic Games

Potentially the highlight of the High-Performance program was the performance of our athletes at the Tokyo 2020 (eventually held in July – August 2021) Olympic Games. We had 3 first time Olympians being Gronya Somerville, Setyana Mapasa and Simon Leung who joined Hsuan-Yu “Wendy” Chen for her second Olympic Games. Preparation for the Games was a significant challenge with state borders making it hard to pull the team together. However we were able to create a world class training environment on the Gold Coast for 10 days prior to departure which assisted in many areas including heat adjustment, arena familiarisation, team environment along with a soft bubble to reduce the risk of COVID prior to departure. This camp was also supported by members of the Falcons squad who were not travelling to the Games and we thank them for their dedication to the team. Results from our team at the Olympic Games were strong with highlights being Gronya and Setyana defeating the Top Danish pair and stopping them from progressing to the quarter finals, Simon and Gronya coming very close to beating the World Number 2 Indonesian pair in the first round of the Mixed doubles along with Wendy winning one of her two singles matches. The team atmosphere, willingness to help and support each other and the greater involvement with the Australian Olympic team were also all highlights of our participation in the games.

## Acknowledgements

A special mention to Jeff Tho who has continued to help grow and build the program over the past 12 months and has been a driving force behind planning, preparation and execution of the National Team camps. While only one full camp was possible at the AIS due to travel restrictions and Covid-19, Jeff planned and organised the Olympic Camp along with 2 more that were cancelled.



**Let's Play!**



## 2021 Australian B

**Back Row:** Victoria Na (VIC), Brian Koentjoro (NSW), Ashley Naumann (BA), Nathan Tang  
Yingxiang Lin (Perth Elite Badminton Academy, WA), Milain Ranasinghe (Perth  
Anthony Joe (Northside Badminton Club, ACT), Richard Vaughan (BA), Ca

**Middle Row:** Justin Li (Strength & Conditioning, NSW), Setyana Mapasa (Tuomu, NSW), Ken  
Stuart Brehaut (BA), Jeff Tho (BA), Ming Chuen Lim (Falcon Sparring Partner, V

**Front Row:** Tiffany Ho (NBC, NSW), Sylvinia Kurniawan (NBC, NSW), Hsuan-Yu Wendy Che

**Abs:** Jack Yu (Dragon Badminton Club, QLD), Jacob Schueler (Ocea  
Keith Edison (Glenelg Badminton Club, SA), Tran Hoang Pham



# Badminton Falcons

g (Glen Waverley Badminton Club, VIC), Simon Leung (Griffith Badminton Association, QLD),  
ch Elite Badminton Academy, WA), Mitchell Wheller (Dragon Badminton Club, QLD),  
lvin Pane (Strength & Conditioning, VIC), Shuen Joe (ACT)

neth Choo (Falcon Sparring Partner, VIC), Angela Yu (Dragon Badminton Club, QLD),  
VIC), Gronya Somerville (Play Badminton, VIC), Rio Agustino (NBC, NSW), Andrew Belcher (WA)

en (Sunnybank Hills Badminton Club, QLD), Louisa Ma (Badminton Academy of Victoria, VIC)

n Grove Badminton Club, VIC), Kaitlyn Ea (Infinity Badminton Club, VIC),  
(NBC, NSW)



# A High Performance System for Success



## High Performance Pathway



\*This pathway applies to able-bodied and para athletes.

# Message from the Performance Pathway Manager

**Ashley Naumann**



## Key Facts & Achievements

Over the past year Badminton Australia has established and delivered a new high performance system and pathway for the sport. We have successfully completed an able bodied and para Olympic campaign which included lead in preparation camps. Two para athletes were selected for the Paralympics for the first time in the history of the sport. At the base of the performance pathway, aligned with the state associations, Badminton Australia delivered a pilot state pathway camp and junior and senior national pathway camps at the AIS for categorised athletes and coaches. We have also successfully established and delivered the PPP (Performance Pathway Partners) concept to recognise and develop coaches, clubs and facilities who specialise in the development of performance athletes.

Aligned with the performance system and pathway and the AIS, we have created and developed the What It Takes To Win (WITTW) modelling to provide context on world class standards and behaviours. In consultation with the AIS, we have established an online IPP (Individual Performance Plan) system to track, monitor, educate and develop categorised athletes and coaches to world class level. Badminton Australia has reviewed the AIS categorisation policy which aligns with the selection criteria for state and national programs. We have also secured AIS technological infrastructure and solution grant applications to assist with the delivery and roll out of the new performance system and pathway.

## Individual Performance Plan (IPP)

The new IPP is an online data collection system established in consultation with the AIS to track and monitor categorised athlete's development. A collaboration, education and development tool for coaches working with categorised athletes. Every athlete and coach will be provided with their own individual IPP to access online, while also providing a centralised data collection system for all national pathway and DTE coaches and athletes. Furthermore, this will also assist with future development priorities for categorised athletes and will be utilised in reviewing and updating AIS WITTW modelling and world class standards and behaviours.

## Performance Pathway Partners

Badminton Australia has successfully piloted six new performance pathway partners during the year of 2020/2021. These facilities include a range of leading clubs and schools from around Australia. This program sits at the base of the performance pathway and assists Badminton Australia with the development of Australia's best junior and senior athletes. Each facility receives a range of different support services to assist with the development of the athletes and coaches.

## AIS Categorisation

Badminton Australia has successfully developed and updated the AIS categorisation framework to align with the AIS policies and guidelines. This framework provides a benchmark of the world class results and performances required to reach the very highest level of the sport.

**Let's Play!**

# High Performance – Junior Falcons

**Renuga Veeran**

## National Development Camp

Badminton Australia successfully delivered the national pathway camps to support and develop categorised athletes and coaches within the performance pathway during the year.

Badminton Australia had planned for 4 training camps at the Australian Institute of Sport (AIS) in Canberra for players on the national junior program. However, only one of the planned four camps was able to run due to Covid-19. The camp was extremely successful and provided a great experience of a full-time training environment for the national junior development players.

The camp comprised a mixture of on-court and off-court sessions including several theory sessions with AIS experts in the fields of nutrition, recovery and psychology. Thank you to Jamie Parsons, Stuart Brehaut, Jeff Tho, Stuart Rowlands, Panuga Riou, Nick Ong, Gaurav Dhand, who assisted with coaching, management, and duties on the camp.

The camp was also where the Junior Falcons team photo was organised and visited by the Sport Australia Acting CEO, Rob Dalton. A Falcons supporter pack was presented by the players which was a huge recognition and appreciation for the sport.

## National State Camps

Badminton Australia successfully piloted the State National Camp for the first time to identify and develop talented young athletes at the state level.

Targeting the best cohort of state level players aged 12-16 years to be able to provide an overall training environment over 2 days.

We successfully ran the first State National Camp in South Australia where 24 able body athletes plus 2 para-athletes joined the camp. Stu Rowlands was my assistant, and we managed to plan and deliver a successful camp.

We have successfully scheduled and locked in all camps for 2022 with respective states VIC, SA, ACT, NT and a new additional state WA.

## Individual Performance Plans (IPP)

The IPP (Individual Performance Plan) provides an online tracking and monitoring tool for the development of categorised athletes and coaches.



This process of documenting all player weekly schedules and tournament plans has really given a clear picture for all coaches and players on how we can now plan and move forward to being world class junior athletes.

It has also improved and further strengthen the relationships between personal coaches and parents who are included in the planning. There will be a 6 monthly review for all players with the aim of continuous improvements, setting and achieving new targets.

We are looking forward to all players part of the development and pathway programs.

## Let's Play!



*“Given a clear picture for all coaches and players on how we can now plan and move forward to being world-class junior athletes”*





***Let's Play!***



## 2021 Australian Badminton Falcons

**Back Row:** Nick Ong (VIC), Ash Naumann (BA), Angie Liu (NBC, NSW), Jazmine Lam (Pro Badminton Academy, VIC), Gavin Ong (Glenelg Badminton Club, SA), Thomas Ng (Western Suburbs Badminton Association, VIC), Timothy Sentosa (An-Yu Badminton Academy, WA), Yee Yuan Lim (Infinity Badminton Club, VIC)

**Middle Row:** Renuga Veeran (BA), Frederick Zhao (Pro Badminton Academy, VIC), Joanne Zheng (An-Yu Badminton Academy, WA), Carina Sam (Dandenong Badminton Club, VIC), Shrey Dhand (Play Badminton, VIC), Gauruz Dhand (VIC)

**Front Row:** Isabella Yan (NBC, NSW), Maureen Wijaya (NBC, NSW), Rio Agus (Alpha Badminton/Kellyville Badminton Club, VIC), Sydney Tjonadi (Alpha Badminton/Kellyville Badminton Club, VIC)

**Absent:** Angela Yu (Dragon Badminton Club, QLD), Jack Yu (Dragon Badminton Club, QLD)



# Badminton Junior Falcons

...ton Academy, VIC), Otto Zhao (HP Badminton, VIC) Ricky Tang (Dash Badminton Club, NSW),  
 ...n, VIC), Julian Lee (An-Yu Badminton Academy, WA), Asher Ooi (Sydney Jets Badminton, NSW),  
 ... Club, VIC), Dania Nugroho (St Peter's Old Collegians, SA), Stuart Rowlands (SA), Jeff Tho (BA)

Sydney Go (HP Badminton VIC), Bernice Teoh (An-Yu Badminton Academy, WA),  
 ...sh Badminton Club NSW), Catrina Tan (Sturt Badminton Club, SA),

...stino (NBC, NSW), Kayson Goh (Pro Badminton Academy, VIC),  
 ...b, NSW), Priska Kustiadi (NBC, NSW), Majan Almazan (NBC, NSW)

...agon Badminton Club, QLD), Kaitlyn Ea (Infinity Badminton Club, VIC)





# Para Badminton & Para Falcons

## Ian Bridge

I would like to acknowledge the support from my colleagues at Badminton Australia and the valued partnerships with our stakeholders including Paralympics Australia, Badminton Oceania and each State and Territory who have supported myself and our para badminton players throughout this challenging year.

We could not have predicted the difficulties Australians would experience due to the impact of COVID. Due to the COVID restrictions and lockdowns at different times within various States, interstate and international travel was affected. This had implications for our athletes and coaches to attend Para Internationals, including the final qual-

ifying event for the Tokyo 2020 Paralympics. Our Para National tournament was also a casualty of these challenging times.

Despite interstate travel restrictions, BA managed to run three training camps. Two held in Adelaide and one in Melbourne. The Adelaide camps focussed on developing identified female standing players as part of the talent pool for future medal hopes. The Melbourne camp was for standing and wheelchair players. This camp was held at Paralympics Australia training venue in Tullamarine. The venue has recently undergone a substantial renovation and now includes accessible accommodation and all required facilities

under one roof. Thank you to Paralympics Australia, whose partnership we value, for providing us with access to a fit for purpose, cost effective training venue.

Player development across the States was our goal this year, so to support this, BA initiated State Para development squads across four states to support the newly designed pathway. This will be the starting group leading to selection for the National performance squad which will be established by the end of 2021.

During 2020-2021 we have attracted more coaches into Para badminton.



This has happened through focussed discussions, training days, and mentoring and we expect to see this area continue to grow as the profile of the sport is raised. Those coaches currently engaged in our programs are extremely passionate and motivated by a desire to help Para badminton players achieve and surpass their goals.

Badminton Oceania have been instrumental in supporting Australian Para badminton development by focusing resources into a new project. This project is aimed at reviewing current practices; understanding the barriers to growth; identifying ways to successfully overcome them and implementing plans to deliver increased participation. The project has been focussed and piloted in Victoria and will conclude in the final quarter of 2021.

All this, despite the State having been in and out of lockdowns this year – the resilience is truly amazing.

During 2020-2021, BA have worked with individual players and States to seek better equipment and resources. We have been fortunate, through the Paralympics equipment fund, to receive several sports wheelchairs for individuals and additional wheelchairs for both Western Australia and New South Wales to support their current and future programs. We now have six players who were invited and have joined in the var-

ious State Institute of Sports (WAIS, SASI and VIS) and this provides the players with access to additional specialist support. The National Para Badminton Coach continues to link between both parties to ensure optimum success.

The brand Yonex are currently supporting two of our players and a further two will be provided with sponsorship once the Paralympics have concluded.

In these challenging times, to support players mental health and wellbeing, we looked for ways to develop our strength and culture as a badminton family, along with supporting player development. One of the ways this has been achieved was by holding virtual meetings every three weeks. These meetings offered a chance for players from across Australia to come together to support each other and for BA to be able to support them.

As well as disseminating information and useful training tips for the COVID environment, a range of guest speakers have been invited covering a myriad of topics including umpiring and line judging, motivational speakers, physios etc. Approximately 20 players and others (coaches and officials) regularly attend these meetings.

Congratulations to Grant Manzoney (WA) and Caitlin Dransfield (WA) for their selection to the Tokyo Paralympics. Whist the event took place outside the time-

frame of this report there was a huge amount of preparation work throughout the year.

Finally, I would like to thank all the individuals who have supported the development of disability badminton over the past year as we look to grow both our participation and pathway routes. Once again, we are very grateful for the wonderful partnerships we have with our various stakeholders, but especially to Paralympics Australia and Badminton Oceania.

We look forward to the challenges and opportunities that 2021-2022 will bring to our sport and in developing and sustaining new and current partnerships as we continue to grow disability badminton across Australia.

## Let's Play!



Photo Credits: Paralympics Australia



# Technical Officials



## Sandra David, BATOC Chair

The 2020–2021 year has been a very mixed experience for officials across Australia, with some states having the constant pressure of lockdowns, and other states, business as usual. On a National basis, All Australian Tournaments had to be cancelled, due the uncertainty of border restrictions. This has been hard for officials, not being able to get that extra experience. With International travel off the agenda, most BWF tournaments were either postponed or cancelled, and therefore no officials could travel.

BATOC were sad to hear of the retirement of Peter Roberts from Badminton Australia in February. Peter worked with our committee for many years, his knowledge, assistance and friendship, will certainly be missed. BATOC have increased our representation on the BWF Circuit, with Kelly Hoare (WA) being added to the BWF Umpire Assessment/Appraiser Panel

- Chair of BWF Referee assessor/appraiser Jane Wheatley
- BWF Umpire Assessor/Appraisers Greg Vellicott, David Turner & Kelly Hoare
- BWF Technical Officials Commission member Peter Cocker.

This reporting year saw the retirement of Kelly Hoare, as a BWF Umpire, to concentrate on her new role as an BWF Umpire Assessor. On behalf of BATOC I would like to thank Kelly, for representing Australia on the world stage in such a professional role. Kelly is always happy to share her knowledge with all.

*“Hosting the Olympic Games in 2032, will offer a great opportunity for officials”*



**Our BWF Umpire, Jiten Bhatt, has been appointed by BWF as a Semi Professional Umpire.**

Photo Credit: BATOC

BATOC currently have 5 BWF Line judges, Shevaun Moody, Karen Arnold, Ravi Nandan, Pauline Everard, and Ian Fernandez.

As we head into a new year, 5 of our 2020 BWF Line Judges are preparing to head to Tokyo, with Shevaun Moody and Richard Wong (Retired 2020) being appointed to the Olympics Games in July, and Karen Arnold, Ravi Nandan and Joshua Ho (Retired 2020) being part of the Team for the Paralympics in August.

Although Assessments at an Oceania and National Certificated level have had to be postponed for the last two years, it has been very encouraging to hear of States conducting Referee and Umpire courses throughout the year.

The announcement of Queensland hosting the Olympic Games in 2032, will offer a great opportunity for officials from Australia, to be part of this important event. We look forward to building on our team of officials. This next year is looking like we will be still dealing with many challenges resulting from the Covid Pandemic, but we will work together to gain the best results for the training and advancement of our officials.

A big thank you to BATOC Committee, and Badminton Australia staff for you continuing support for the advancement of Officials throughout Australia. It has been another tough year, and we look forward to meeting everyone again soon.

### Let's Play!



Photo Credit: Badminton Photo



Photo Credit: Keiko Dalby

# Digital

## Matthew Simpson



For the majority of the year the only way that people could engage with badminton was through online means, this presented both great opportunities and challenges for us and for our members, but definitely pushed everyone to be creative online. For Badminton Australia this meant getting busy on building resources for clubs across Australia in the early part of 2020/21 to manage, educate and encourage participation where possible. Alongside this was our major project for the first half of the 2020/21 year the development of new brand for badminton. A completely new look for Badminton Australia and our state and territory associations, a brand-new website with key pages for the Badminton Australia Falcons, a Where To Play page, and a contemporary administration page. The website itself is impressive and now is an advertisement for badminton.

Overall Badminton Australia's digital presence has continued to flourish even in a year of stop-start sport around the country. By the end of the 20/21-year Facebook had reached over 300,000 users, gained another 1,000 likes, Instagram jumping similarly to almost 2,000 likes and reaching over 313,000 users. The Shuttler saw its first full year of monthly editions, more than 17,000 subscribers over 90,000 reads and recognising 12 athletes, 12 heroes and 12 clubs to the rest of Australia as Heroes of the Month. We were also able to put together a series of videos highlighting the Junior Falcons training camp at the Australian Institute of Sport and the Coaching Pathway which is content never produced for badminton before. It's fantastic to see badminton is now able to show its presence online and continues to grow its community, both within Australia and overseas.

**Let's Play!**

# Participation

## Matthew Simpson

Participation in badminton for the 2020/21 financial year was impressive given the circumstances being experienced by Australia and the rest of the world. With many being house bound, confined to a small radius or unable to access facilities, a decline in participation would be expected, however badminton persisted and aside from competitive play, badminton's popularity boomed. Being restricted to backyards, front yards or local parks meant many Australians picked up a play at home kit, erecting a net with a few racquets and a tube of nylon shuttles to enjoy badminton at home. While the outlook was bleak at the time, reflecting on the year gone it seems badminton has found a way to persist and alongside the progression of the high-performance program and administration, participation has never been better!

### Sporting Schools: Shuttle Time

Where many other sports saw declines in regular program bookings badminton was fortunate to continue a stellar run for participation rates against the odds. The Shuttle Time schools program saw 25,446 students play badminton across 2020/21, a growth of 14.3% from the previous year's number of 22,266. Interestingly, teacher delivered participation grew to just shy of 50% of total participation summing 12,258 participants, where in previous years it had only made up roughly 30% of the total program bookings. It was great to see bookings coming in from remote First Nations communities in WA and Queensland, One Arm Point Remote Community School and Western Cape College – Mapoon, proving that badminton really can be played anywhere, anytime by anyone!

### Coach Education

A leap forward in two areas of the coach education portfolio, the first, the addition of the new Badminton Australia Foundation Coaching Course to the Badminton Australia Coaching Pathway. The development of the Foundation Coaching Course began in 2019 with the formation of the Coaching Advisory Group (CAG) with key members Andrew Greenway (QLD), Craig Haydock (VIC), Geraldine Brown (TAS) and Judith Cousins (WA) along with BA Staff Peter Roberts and myself. Key gaps were identified and the development of the online course content, face-to-face course content and certification process. Thank you to Judith Cousins, Peter Roberts, the CAG members and Richard Vaughan for their assistance in the development of this course and thank you to those who took part in the pilot programs in the first half of 2021. The Foundation course now forms the entry certification for all badminton coaches.

Our second major development was the establishment and implementation of an online coach registration. Moving the process online was the simple part, first it was key that all coaches worked on the same time frames for registration, required similar documentation, maintained their Sport Australia obligations and embedded Child Safe Protection practices into their coaching behaviours. Again, the early work here was done by the CAG in 2019 with 2020 and 2021 being the years much of the action took place. As of 2021 all coaches now register annually through the Badminton Australia online portal and receive their registration certificate upon completion of the process.

As for in person coaching programs these were slim pickings compared to other years given the need to navigate lockdowns and border restrictions.



Badminton Oceania had planned to run a BWF Level 1 Tutor course, a BWF Level 2 Coaching course and a number of BWF Level 1 Coaching courses in Australia for the 2020/21 year. Both the BWF 1 Tutor and BWF Level 2 Coaching courses were postponed and are slated for 2022, while BWF Level 1 courses in Adelaide and Perth managed to be completed, courses in Melbourne and Sydney are halfway through completion. On a positive note 11 Shuttle Time courses were able to run across Australia for a total 121 participants and three pilots of Foundation courses also able to take place. While only a few in person coach education programs were able to take place our efforts in building easily and accessible forms of coaching material will set badminton up well for the future and a quick reboot when society begins to open up again.

### Teacher Education

Badminton saw an uptick in the number of Teacher Delivered program given that many schools were unable to get coaches onsite meaning that the number of teachers needing to undertake the Shuttle Time online training module also increased. In 2019/20 Teacher Delivered programs total 76 across the year and engaging 7,986 students across Australia, for the 2020/21 year the number of programs increased by 41 for a total of 117 and saw an increase of 4,272 students for a total of 12,258, just shy of half the participation numbers through the Sporting School program for 2020/21.

### Let's Play!

# Let's Play





Photo Credit: Badminton Australia

## The New Brand



One of the key projects in 2021/2022 was a whole of sport rebrand. With a new CEO in Jamie Parsons at the helm, it was an opportunity not only to refresh the sport but an opportunity to bring badminton together and work towards a shared goal, which has set the tone for the operation of Badminton Australia ever since.

After consulting the community a branding working group worked hard to incorporate all the important elements of a successful national brand and finally settled on a style. With a logo, tagline and brand guidelines developed work continued to incorporate all States & Territories unique identities into their own brands, this was completed extremely successfully. Once the branding for both badminton in Australia and the Australian Badminton Falcons had been completed, work begun on the new Badminton Australia website including the Where To Play page, the Australian Badminton Falcons page and the Badminton Australia Corporate page.

To complete the process Badminton Australia CEO Jamie Parsons was able to coordinate ABC Breakfast Presenter Georgie Tunny to host the Brand Launch, alongside a star presenter the Honourable Minister for Sport, Richard Colbeck, was in attendance in unveiling the new brand to the badminton community online. A huge success and Badminton Australia is proud to say its branding reflects a sport that is focused on the future for badminton in Australia!



# Financials Badm



# Badminton

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**

**FINANCIAL STATEMENTS**

**FOR THE PERIOD ENDED**  
**30 June 2021**

**BADMINTON AUSTRALIA LIMITED**

**ABN 48 329 756 219**

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**For the Year Ended 30 June 2021**

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**BADMINTON AUSTRALIA LTD**  
**A.B.N. 48 329 756 219**  
**DIRECTORS' REPORT**

The directors present their report on the company for the financial year ended 30 June 2021.

**Information on Directors**

The names of each person who has been a director during the year and to the date of this report are:

Geraldine Brown  
 Andrew Greenway  
 Loke Poh Wong  
 Paul Kern  
 Julie McDonald  
 Sofia Varelas

Directors have been in office since the start of the financial year to the date of this report. Jamie Parsons, the CEO of Badminton Australia is the Company Secretary.

The qualifications, experience and responsibilities of each director are as follows:

<b>Ms Geraldine Brown</b>	<b>Director</b>
Skills and expertise	Geraldine has been on the Board since 1997 and was elected as President in October 2008 and served as President until December 2018. She has been an Australian representative player, an administrator of the sport in Tasmania and Nationally, a coach (Level 3) and a Team Manager of various Australian Teams including the Olympics and Commonwealth Games. Geraldine currently holds the positions of President for Oceania Badminton Confederation, and Vice President for BWF, and is chair of the BA National Senior Selectors.

<b>Andrew Greenway</b>	<b>Director/President</b>
Skills and expertise	Andrew is from Brisbane and a HR Director with the Queensland Government. Andrew brings to the Board significant experience at management levels in the HR and payroll finance area as well as significant background experience in badminton at all levels. Andrew is a Level 2 coach and has coached and managed State senior and junior teams. Andrew has previously been a national selector and tournament director for international badminton events and is a national level referee. Andrew previously represented Queensland as a player.

**BADMINTON AUSTRALIA LTD**  
**A.B.N. 48 329 756 219**  
**DIRECTORS' REPORT**

<b>Paul Kern</b>	<b>Director</b>
Skills and expertise	<p>Paul was elected to the Board at the November 2016 AGM. He is from Melbourne and runs a successful IT Computer Consultancy and Systems Integration business.</p> <p>Paul has been actively playing badminton since the age of 17, representing WA as an Under 21 and Senior for many years. Paul served on the committee of the Mountain Districts Badminton Association in Kilsyth for many years before taking a Board Member role at Badminton Victoria (BV) in 2010. In 2015 he became the President of BV. Paul has held the role of Chairman of Senior State Selectors for BV.</p>

<b>Julie McDonald</b>	<b>Director</b>
Skills and expertise	<p>Julie was appointed as a member of the Board in February 2019. She currently works as a Finance Director. Julie has been involved in badminton for 50 years, including representing Australia for over 10 years. Julie's achievements have been multiple national singles, doubles and mixed champion, dual bronze medallist in Commonwealth Games in 1982 &amp; 1986, and Silver Bowl singles and doubles champion. She is also involved in coaching locally and state level, mentoring, and been on various committees with Badminton Geelong and Badminton Victoria.</p> <p>Julie has a strong interest in junior development and is currently the chair of the Audit and Risk Committee.</p>

<b>Loke Poh Wong</b>	<b>Director</b>
Skills and expertise	<p>Loke Poh is from Victoria and has been involved in badminton for more than 40 years as a player and administrator. He was on the Board of BV from 2002 holding to the post of Treasurer for four years and was elected President of BV in 2006. Loke Poh has a long association with the Monash University Badminton Club. He chairs the University Blues Committee and is involved with Australian University Sports. He is also the Board member of the Oceania Badminton Confederation and committee member of the Badminton World Federation (BWF) events working group. He is an active senior badminton player and medallist at events such as the World Masters and BWF World Senior Championships. He manages his own environmental consulting business.</p>

**BADMINTON AUSTRALIA LTD**  
**A.B.N. 48 329 756 219**  
**DIRECTORS' REPORT**

Sophia Varelas	Director
Skills and expertise	Sophia is a Partner of PwC. She is a practicing legal practitioner in taxation and dispute resolution. She has over 20 years of legal and commercial experience. Sophia currently sits on the Football Federation Victoria (FFV) Disciplinary Tribunal and Appeals Board and has a strong passion for all things sport. Sophia brings legal expertise along with governance and broad commercial experience, having worked with private, public, government, charities and not for profit organisations.

**Meeting of Directors**

The number of meetings of the board of directors held during the year ended 30 June 2021, and the numbers of meeting attended by each director were:

Board Member	Meeting Attended	Meetings Eligible to Attend
Geraldine Brown	7	9
Andrew Greenway	9	9
Paul Kern	8	9
Loke Poh Wong	9	9
Julie McDonald	9	9
Sophia Varelas	6	9

**Operating Results**

The profit/(loss) of the company for the financial year amounted to \$196,400.

**Significant Changes in the State of Affairs**

The Covid-19 pandemic and Federal/State and Territory restrictions lead to the cancellation of the Australian Badminton Open and other planned camps, events, and player travel for training and competitions. The outcome was an underspend in High Performance funding, of which carry forward amounts have been approved for utilisation in 2021-22

Badminton Australia's positive cash equity position at the end of the 2021 Financial year is an important step to ensuring BAs short and long term financial stability.

There were no other significant changes in the state of affairs for the 20/21 financial year.

**Principal Activities**

The principal activities of the company during the financial year were to promote, advance and administer widespread participation opportunities to increase the popularity of Badminton in Australia and conduct and operate junior development and high-performance programs.

No significant changes in the nature of the company's activities occurred during the financial year.

**BADMINTON AUSTRALIA LTD**  
**A.B.N. 48 329 756 219**  
**DIRECTORS' REPORT**

**Events After the Reporting Date**

Other than the Australian community being affected by COVID-19, no other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

**Environmental Issues**

The company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a state or territory of Australia.

**Indemnification and Insurance of Officers and Auditors**

During the financial year, the directors and officers of the company were covered and indemnified under the Badminton Australia Insurance Program, against any liability arising in their capacity as directors and officers of the company. The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company against any liability incurred by the auditor.

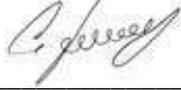
**BADMINTON AUSTRALIA LTD**  
**A.B.N. 48 329 756 219**  
**DIRECTORS' REPORT**

**Auditors' Independence Declaration**

The lead auditors' independence declaration in accordance with section 307C of the Corporations Act 2001, for the year ended 30 June 2021 has been received and is attached.

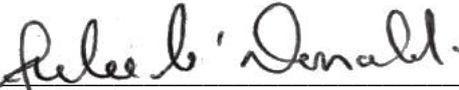
**Signed in accordance with a resolution of the Board of Directors:**

Director:



**Andrew Greenway**

Director:



**Julie McDonald**

Dated this day of 19 October 2021



**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED**  
**30 June 2021**

	Note	2021 \$	2020 \$
<b>INCOME</b>			
Revenue and other income	5	1,229,336	982,860
Government support		<u>156,190</u>	<u>97,983</u>
		<u>1,385,526</u>	<u>1,080,843</u>
<b>EXPENDITURE</b>			
Employee benefits expense		588,916	296,645
Depreciation property, plant & equipment		305	-
Depreciation right of use assets		17,201	-
Operating expenses	6	<u>582,704</u>	<u>716,198</u>
		<u>1,189,126</u>	<u>1,012,843</u>
Net Surplus for the year		<u>196,400</u>	<u>68,000</u>
<b>Other comprehensive income</b>			
Unrealised foreign current translation gain/(loss)		566	9,814
Net gain/(loss) on revaluation of land & building		15,000	-
Total other comprehensive income for the year		<u>15,566</u>	<u>9,814</u>
Total comprehensive income for the year		<u><u>211,966</u></u>	<u><u>77,814</u></u>

This statement should be read in conjunction with the notes to the financial statements.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**STATEMENT OF FINANCIAL POSITION**  
**As At 30 June 2021**

	Note	2021 \$	2020 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	7	1,666,296	932,326
Trade and other receivables	8	93,778	122,869
Inventory	9	6,807	-
<b>TOTAL CURRENT ASSETS</b>		<u>1,766,881</u>	<u>1,055,195</u>
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	10	280,225	260,000
Right of use asset	13	68,803	-
<b>TOTAL NON-CURRENT ASSETS</b>		<u>349,028</u>	<u>260,000</u>
<b>TOTAL ASSETS</b>		<u>2,115,909</u>	<u>1,315,195</u>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	11	138,510	104,189
Amounts received in advance	14	1,265,306	756,922
Provisions	12	25,438	15,862
Lease liability	13	17,682	-
Borrowings	15	28,502	26,840
<b>TOTAL CURRENT LIABILITIES</b>		<u>1,475,438</u>	<u>903,813</u>
<b>NON-CURRENT LIABILITIES</b>			
Provisions	12	5,473	6,006
Lease liability	13	58,697	-
Borrowings	15	56,961	98,002
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>121,131</u>	<u>104,008</u>
<b>TOTAL LIABILITIES</b>		<u>1,596,569</u>	<u>1,007,821</u>
<b>NET ASSETS</b>		<u>519,340</u>	<u>307,374</u>
<b>EQUITY</b>			
Reserves	16 (a)	187,020	172,020
Retained Earnings	16 (b)	332,320	135,354
<b>TOTAL EQUITY</b>		<u>519,340</u>	<u>307,374</u>

This statement should be read in conjunction with the notes to the financial statements.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED**  
**30 JUNE 2021**

	Note	Retained Earnings \$	Asset Revaluation Reserve \$	Total \$
<b>Balance at 1 July 2020</b>	<b>16</b>	135,354	172,020	307,374
Profit for the year		196,400	-	196,400
Revaluation movement for the year		-	15,000	15,000
Unrealised gains/(losses) on foreign currency exchange		566	-	566
<b>Balance at 30 June 2021</b>	<b>16</b>	<u>332,320</u>	<u>187,020</u>	<u>519,340</u>
<b>Balance at 1 July 2019</b>		57,540	172,020	229,560
Profit for the year		68,000	-	68,000
Unrealised gains/(losses) on foreign currency exchange		9,814	-	9,814
<b>Balance at 30 June 2020</b>	<b>16</b>	<u>135,354</u>	<u>172,020</u>	<u>307,374</u>

This statement should be read in conjunction with the notes to the financial statements.

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**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**STATEMENT OF CASH FLOWS**  
**FOR THE PERIOD ENDED**  
**30 June 2021**

	Note	2021 \$	2020 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from operations		1,894,375	1,843,436
Payments to suppliers and employees		(1,106,831)	(1,534,218)
Interest received		393	4,266
<b>Net Cash provided by operating activities</b>	7	<u>787,937</u>	<u>313,484</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for purchase of property and equipment		<u>(5,530)</u>	-
<b>Net Cash provided by (used in) investing activities</b>		<u>(5,530)</u>	-
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings		(38,813)	(7,015)
Repayment of lease		<u>(9,625)</u>	-
<b>Net Cash provided by (used in) investing activities</b>		<u>(48,438)</u>	<u>(7,015)</u>
Net increase (decrease) in cash held		733,969	306,469
Cash at the beginning of the year		932,327	625,858
<b>Cash at the end of the year</b>		<u><u>1,666,296</u></u>	<u><u>932,327</u></u>

This statement should be read in conjunction with the notes to the financial statements.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

The financial report covers Badminton Australia Limited as an individual company, incorporated and domiciled in Australia. Badminton Australia Limited is a not for profit company limited by guarantee.

The functional and presentation currency of Badminton Australia Limited is Australian dollars.

Comparatives are consistent with prior years, unless otherwise stated.

All amounts shown in the financial statements have been rounded to the nearest dollars.

## **1 Basis of Preparation**

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the Corporations Act 2001.

## **2 Summary of Significant Accounting Policies**

### **(a) Revenue and other income**

#### **Revenue from contracts with customers**

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

1. Identify the contract with the customer
2. Identify the performance obligations
3. Determine the transaction price
4. Allocate the transaction price to the performance obligations
5. Recognise revenue as and when control of the performance obligations is transferred

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

#### **Rendering of services**

Revenue in relation to rendering of services is recognised when the outcome of the services can be measured reliably. If this is the case then the stage of completion of the services is used to determine the appropriate level of revenue to be recognised in the period. If the outcome cannot be reliably measured then revenue is recognised to the extent of expenses recognised that are recoverable.

#### **Interest income**

Interest income is recognised when received

#### **Other income**

Other income is recognised on an accruals basis when the Company is entitled to it.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

## 2 Summary of Significant Accounting Policies

### (b) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

### (c) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

#### Property

Land & Building are shown at fair value less subsequent depreciation and impairment losses. Independent valuation of the 'fair-value' asset classes is carried out on a 5-year rotating basis. In between these periods additions to property assets are recorded at cost. Upon the next independent valuation, such assets are transferred to their applicable asset classes at their assessed fair value.

Where the assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior-year decrement for that class of asset that has been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation reserve for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

#### Plant & equipment

Plant and equipment are measured using the cost model.

#### Depreciation

The depreciable amount of all fixed assets, including buildings but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the entity commencing from the time the asset is available for use.

The depreciation rates used for each class of depreciable assets are:

Buildings	2.5%
Plant & Equipment	15 - 40%

The assets' residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

### (d) Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

## 2 Summary of Significant Accounting Policies

### (d) Financial instruments

#### **Financial assets**

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets

#### *Classification*

On initial recognition, the Company classifies its financial assets into the following categories, those measured at:

- amortised cost

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

#### *Amortised cost*

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows are solely payments of principal and interest on the principal amount outstanding.

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

#### *Impairment of financial assets*

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for the following assets:

- financial assets measured at amortised cost

When determining whether the credit risk of a financial assets has increased significant since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Company's historical experience and informed credit assessment and including forward looking information.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

## **2 Summary of Significant Accounting Policies**

### **(d) Financial instruments**

#### **Financial assets**

The Company uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Company uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Company in full, without recourse to the Company to actions such as realising security (if any is held); or
- the financial assets is more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the Company in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

#### *Trade receivables and contract assets*

Impairment of trade receivables and contract assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

Where the Company renegotiates the terms of trade receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

#### *Other financial assets measured at amortised cost*

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

#### **Financial liabilities**

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade payables, bank and other loans and lease liabilities.

### **(e) Cash and cash equivalents**

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

## 2 Summary of Significant Accounting Policies

### (f) Employee benefits

#### Short-term employee provisions

Provision is made for the Entity's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries, sick leave and annual leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The entity's obligations for short-term employee benefits are recognised as a part of current employee entitlements in the statement of financial position.

#### Other long-term employee provisions

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on high-quality bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss as part of employee provisions expense.

The Entity's obligations for long-term employee benefits are presented as non-current employee provisions in its statement of financial position, except where the Entity does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current employee provisions.

### (g) Leases

At inception of a contract, the Company assesses whether a lease exists - i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration.

This involves an assessment of whether:

- The contract involves the use of an identified asset - this may be explicitly or implicitly identified within the agreement. If the supplier has a substantive substitution right then there is no identified asset.
- The Company has the right to obtain substantially all of the economic benefits from the use of the asset throughout the period of use.
- The Company has the right to direct the use of the asset i.e. decision making rights in relation to changing how and for what purpose the asset is used.

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any lease incentives received.

The right-of-use asset is depreciated over the lease term on a straight line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

## **2 Summary of Significant Accounting Policies**

### **(g) Leases**

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured whether there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term.

Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

#### *Exceptions to lease accounting*

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

### **(h) Provisions**

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

### **(i) Impairment of Assets**

At the end of each reporting period, the entity assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Impairment testing is performed annually for goodwill and intangible assets with indefinite lives

### **(j) Trade and other payables**

Trade and other payables represent the liabilities for goods and services received by the entity during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

### 3 Critical Accounting Estimates and Judgements

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

i) Land and buildings

The property was independently valued at 30 June 2021 by Gunn & Co Estate Agents. The valuation was based on the fair value less cost of disposal. The critical assumptions adopted in determining the valuation included the location of the property, the current demand for land & building in the area and recent sales data for similar property. The valuation resulted in a net revaluation increment of \$15,000 being recognised for the year ended 30 June 2021.

ii) Employee benefits

Employee benefits are measured at the net present value of future cash flows utilising expectations of future wage increases, discounted by publicly available discount rates. Where the company has an employee benefit where it does not have an unconditional right to defer, this is classified as a current liability.

### 4 Change in Accounting Policy

In the previous year, the Company prepared general purpose financial statements - Reduced Disclosure Requirements which complied with all recognition and measurement requirements except for lease accounting.

In adopting this standard, the Company has applied AASB 1 First Time Adoption of Australian Accounting Standards.

The effects of the transition and description of the change in accounting policies to Australian Accounting Standards - Simplified Disclosures is set out in the note below.

	Note	Previously reported numbers \$	Effect of transition \$	General purpose - simplified disclosures \$
<b>1 July 2020</b>				
<b>ASSETS</b>				
NON-CURRENT ASSETS				
Right-of-use assets	(a)	-	68,803	68,803
TOTAL NON-CURRENT ASSETS		-	68,803	68,803
TOTAL ASSETS		-	68,803	68,803
<b>LIABILITIES</b>				
CURRENT LIABILITIES				
Lease liabilities	(a)	-	17,682	17,682
TOTAL CURRENT LIABILITIES		-	17,682	17,682
NON-CURRENT LIABILITIES				
Lease liabilities	(a)	-	58,697	58,697
TOTAL NON-CURRENT LIABILITIES		-	58,697	58,697
TOTAL LIABILITIES		-	76,379	76,379
<b>NET ASSETS</b>		-	(7,576)	(7,576)

(a) The right-of-use asset and lease liability was not previously recognised, the asset and liability are now recognised in accordance with AASB 16 Leases at 1 July 2020.

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
<b>5 Revenue and other income</b>		
Product sale income	99,106	70,009
Rental income	12,453	-
Interest income	393	4,266
Member Subscriptions	111,321	138,548
Grant income	957,934	662,139
Other revenue	48,129	107,898
<b>Total revenue and other income</b>	<b>1,229,336</b>	<b>982,860</b>
<b>6 Operating expenses by nature</b>		
Cost of sales	59,057	37,890
Office administrative expenses	127,172	98,030
Player support expenses	85,414	112,562
Grant funding expenses	26,524	142,297
Contractor payments	123,714	97,435
Utilities	7,271	12,583
Lease rental payments	10,030	-
Camp expenses	41,442	-
Event costs	1,832	(8,243)
Insurance	69,333	3,123
Board expenses	-	11,645
Travel and accommodation	17,354	177,282
Other expenses	13,561	31,594
<b>Total Expenses</b>	<b>582,704</b>	<b>716,198</b>
<b>7 Cash and Cash Equivalents</b>		
Cash at Bank	1,666,296	932,326
<b>Total Cash and Cash equivalents</b>	<b>1,666,296</b>	<b>932,326</b>
<b>a) Reconciliation of Cash Flow from Operations with Profit After Income Tax</b>		
Profit After Income Tax	196,400	68,000
Depreciation and Amortisation	17,506	-
Increase/(Decrease) in Employee Provisions	9,043	7,651
Increase/(Decrease) in Payables/Accruals	34,321	(422,703)
(Increase)/Decrease in Inventories	(6,807)	-
Decrease/(Increase) in Receivables	29,091	208,200
(Increase)/Decrease in amount received in advance	508,384	452,336
<b>Net Cash Provided by Operating Activities</b>	<b>787,938</b>	<b>313,484</b>
<b>8 Trade and Other Receivables</b>		
Trade Receivables	54,044	42,903
Other receivables	39,734	79,966
<b>Total Trade and Other Receivables</b>	<b>93,778</b>	<b>122,869</b>

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

**8 Trade and Other Receivables**

**Provision for impairment of receivables**

Current trade and term receivables are non-interest bearing, and generally on 30 days terms. These receivables are assessed for recoverability and a provision for impairment is recognised when there is objective evidence that an individual trade or term receivable is impaired. The Directors have determined that there are no receivables currently subject to impairment.

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Badminton stock at cost	6,807	-
<b>Total Inventories</b>	<b>6,807</b>	<b>-</b>

**9 Inventories**

**10 Property, Plant and Equipment**

Building at Independent Valuation 2021	275,000	260,000
Plant & Equipment at Cost	5,530	-
Less P&E Accumulated Depreciation	(305)	-
Total Plant and Equipment	5,225	-
<b>Total Property, Plant &amp; Equipment</b>	<b>280,225</b>	<b>260,000</b>

**Movements in Carrying Amounts**

Building at Valuation		
Balance at Start of Year	260,000	260,000
Additions	-	-
Revaluation	15,000	-
Balance at End of Year	275,000	260,000

Plant and Equipment		
Balance at Start of Year	-	-
Additions	5,530	-
Depreciation	(305)	-
Balance at End of Year	5,225	-

*Totals*

Balance at Start of Year	260,000	260,000
Additions	5,530	-
Depreciation	(305)	-
Revaluation	15,000	-
Balance at End of Year	280,225	260,000

**BADMINTON AUSTRALIA LIMITED**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

<b>11 Trade and Other Payables</b>	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
<i>Current</i>		
Trade Creditors	22,614	79,815
Accrued Expenses	29,287	24,068
ATO clearing	86,609	306
<b>Total Current</b>	<u>138,510</u>	<u>104,189</u>
<b>12 Provisions</b>		
<i>Current</i>		
Long Service Leave	-	4,369
Annual Leave	25,438	11,493
<b>Total Current</b>	<u>25,438</u>	<u>15,862</u>
<i>Non-Current</i>		
Long Service Leave	<u>5,473</u>	<u>6,006</u>
<b>Total Provisions</b>	<u>30,911</u>	<u>21,868</u>
<b>13 Lease Commitments</b>		
The Balance sheet contains the following amounts in respect of leases:		
<b>Right of Use Assets</b>		
Property Leases	<u>68,803</u>	-
	<u>68,803</u>	-
<b>Reconciliation of right of use assets</b>		
Opening Balance	-	-
Additions to right-of-use asset	86,004	-
Depreciation charge	(17,201)	-
	<u>68,803</u>	-
<b>Lease Liabilities</b>		
Current	17,682	-
Non-Current	58,697	-
	<u>76,379</u>	-
<b>Reconciliation of Lease Liability</b>		
Opening Balance	-	-
Additions	86,004	-
Interest charges	4,192	-
Less lease payments	(13,817)	-
	<u>76,379</u>	-
The statement of Profit and Loss shows the following amounts relating to leases		
<i>Depreciation charge against right-of-use assets</i>	<u>17,201</u>	-
<i>Interest expense</i>	<u>4,192</u>	-

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

**13 Lease Commitments**

Lease recorded on balance sheet relates to property leased by the company as location for Badminton Australia operations. The initial least period per the contract is as from 1 July 2020 to 30 June 2023. Options exist to extend existing lease for a period of 2 years. Current lease terms used in the lease accounting estimates are based on the company best assessment of the current expected period of use of the site.

**14 Deferred income**

	<b>2021</b>	<b>2020</b>
	\$	\$
<i>Current</i>		
Grant received in advance	1,265,306	756,922

Deferred income represents advance payments received for high performance and core participation from the Australian Sports Commission.

**15 Borrowings**

*Current*

Loan - Badminton world federation	28,502	26,840
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*Non Current*

Loan - Badminton world federation	56,961	98,002
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**Total borrowings**

	85,463	124,842
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Badminton Australia entered into an interest free loan agreement of \$187,884 (US\$150,000) on the 21st September 2017 with the Badminton World Federation repayable over a period of 7 years.

**16 Equity and Reserves**

*(a) Asset Revaluation Reserve*

The revaluation surplus records revaluations of non-current assets.

Balance at beginning of Reporting Period	172,020	172,020
Revaluation Change During Period	15,000	-
<b>Balance at end of the reporting period</b>	187,020	172,020

*(b) Retained Earnings*

Retained Earnings at the beginning of the reporting period	135,354	57,540
Net profit/(loss) attributable to members of the company	196,966	77,814
<b>Retained Earnings at the end of the reporting period</b>	332,320	135,354

**BADMINTON AUSTRALIA LIMITED**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

**17 COVID-19**

The continuation of the Covid-19 pandemic in 2020/21 and the subsequent restrictions placed by the Victorian Government on working and undertaking organisation activities, has been considered by Badminton Australia Inc. from a financial perspective and the effect on the financial accounts ending 30th June 2021. There was significant impact on the level of revenue received (compared to a non-Covid year) due to the cancellation of the Australian Badminton Open, the inability to run national events, and utilise government funding for organisation activities. The net financial position was positive largely due to additional funding from the government through the job keeper payment (Jun-20 to Mar-21) and cash flow boost (Jul-21 to Aug-21), and also from Business Victoria's support fund, totalling to \$156,189. Covid-19 rent relief was also granted for the rental of the office space at Sports House of \$6,739 (Jul-20 to Dec-20). A lower instance of player travel and support and the deferral of planned resourcing and events due to restrictions is reflected in the \$177k underspend of funding from the Australian Institute of Sport. This funding will be carried forward to 2021/22.

A decision was made in June 2020 to reduce Member fees from States and Territories by 75% (\$99,463), based upon the uncertainty raised by the pandemic. Board meetings and the AGM were held virtually because of travel restrictions and the risk of snap lockdowns. Badminton Australia operations were able to continue to operate from home for the lockdown business days as identified by the state government, with roles mostly unaffected. The Board is mindful of the impact of covid-19 into the future including a potential decrease in membership numbers, participants in international and national events, and therefore a decrease in revenue. As part of future planning BA will take into consideration these risks. The build-up of organisational reserves now puts BA in a position to deal with these risks strategically into the future.

**18 Contingent Assets and Contingent Liabilities**

The Company has no contingent assets and no contingent liabilities.

**19 Remuneration of auditors**

	<b>2021</b>	<b>2020</b>
	\$	\$
During the financial year the following was paid to Davidsons:		
Audit fee	4,900	4,500
Lease calculation fees	350	-
	5,250	4,500

**20 Related Party Transactions**

Transactions between related parties are on normal commercial terms and conditions. These terms and conditions are no more favourable than those available to other parties unless otherwise stated.

*Transactions with related parties:*

- Short term employee benefits	-	1,800
	-	1,800

**BADMINTON AUSTRALIA LIMITED**  
**ABN 48 329 756 219**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2021**

**21 Key Management Personnel Compensation**

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any committee member (whether executive or otherwise) of that entity is considered key management personnel.

The totals of remuneration paid to key management personnel (KMP) of the entity during the year are as follows:

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Key management personnel compensation	281,584	117,363
	<hr style="border-top: 1px solid black;"/>	<hr style="border-top: 1px solid black;"/>
Number of Roles/Positions	3	1
	<hr style="border-top: 1px solid black;"/>	<hr style="border-top: 1px solid black;"/>

The total remuneration paid to Directors of the entity is \$nil. The amounts paid to key personnel is within the base salary range as described in the ASC/AIS Remuneration 2021 report that provides a guide for remuneration for National Sport Organisations.

**22 Events Occurring After Reporting Date**

The directors are not aware of any significant events since the end of the reporting period which would have a material effect on the financial report.

**23 Members Guarantee**

The Company is limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$1.00 each towards meeting any outstanding obligations of the Company. At 30 June 2021 the number of members was 8 (2020: 8)

**24 Company Details**

The registered office of the entity is:

*Badminton Australia Limited*  
Level 2, Sports House  
375 Albert Road  
Albert Park Vic 3206

**BADMINTON AUSTRALIA LTD**  
**A.B.N. 48 329 756 219**  
**DIRECTORS' DECLARATION**

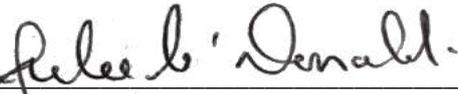
The directors of the company declare that:

- 1) The financial statements and notes, as set out on pages 5 to 21, for the year ended 30 June 2021 are in accordance with the Corporations Act 2001 and:
  - (a) comply with Australian Accounting Standards and the Corporations Regulations 2001; and
  - (b) give a true and fair view of the financial position and performance of the company; and
  - (c) satisfy the requirements of the Australian Charities and Not-for-profits Commission Act 2012
  
- 2) In the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director:   
\_\_\_\_\_

**Andrew Greenway**

Director:   
\_\_\_\_\_

**Julie McDonald**

Dated this day of  
19 October 2021

**AUDITORS' INDEPENDENCE DECLARATION  
TO THE MEMBERS OF BADMINTON AUSTRALIA LIMITED  
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001**

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2021 there have been no contraventions of:

- (a) the auditors independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (b) any applicable code of professional conduct in relation to the audit.



Stephen Kirtley  
*Director*

Dated this 22<sup>nd</sup> day of October, 2021

*Davidsons Assurance Services Pty Ltd  
101 West Fyans Street  
Geelong, Victoria 3220*

**/ GEELONG**

101 West Fyans Street  
PO Box 386  
Geelong VIC 3220  
**PHONE** 03 5221 6399

**/ TORQUAY**

6 Walker Street  
PO Box 125  
Torquay VIC 3228  
**PHONE** 03 5261 2029

**/ DIRECTORS**

Stephen Wight CA  
Stephen Kirtley CA

Davidsons Assurance Services Pty Ltd  
ACN 123 098 662 / ABN 77 123 098 662

[info@davidsons.com.au](mailto:info@davidsons.com.au)

**davidsons.com.au**



## Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

Stephen Kirtley  
Director

Dated this 22<sup>nd</sup> day of October, 2021

*Davidsons Assurance Services Pty Ltd*  
101 West Fyans Street  
Geelong, Victoria 3220

**INDEPENDENT AUDITOR'S REPORT****TO THE MEMBERS OF BADMINTON AUSTRALIA LIMITED****Opinion**

We have audited the financial report of Badminton Australia Limited, which comprises the statement of financial position as at 30 June 2021, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the declaration by the directors.

In our opinion, the accompanying financial report of the company is prepared, in all material respects, in accordance with the Corporations Act 2001, including:

- (i) Giving a true and fair view of the company's financial position as at 30 June 2021 and of its performance for the year then ended; and
- (ii) That the financial records kept by the company are such as to enable financial statements to be prepared in accordance with Australian Accounting Standards

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Financial Report**

Management is responsible for the preparation of the financial report in accordance with the Corporations Act 2001, and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

**/ GEELONG**

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**/ TORQUAY**

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**/ DIRECTORS**

Stephen Wight CA  
Stephen Kirtley CA

Davidsons Assurance Services Pty Ltd  
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[info@davidsons.com.au](mailto:info@davidsons.com.au)

[davidsons.com.au](http://davidsons.com.au)



# PROUDLY SUPPORTING BADMINTON AUSTRALIA

Commonwealth Games Australia is proud to support Badminton Australia on the road to the **Birmingham 2022 Commonwealth Games**.

As a direct legacy of the Gold Coast 2018 Commonwealth Games, Commonwealth Games Australia is investing \$13 million in our sports and team members across the 21 sports that will form the Australian Team in Birmingham.

**We are proud to contribute \$231,740 to Badminton Australia.**

The funding is all designed to help our Member sports go **Green2Gold2Great** and assist emerging team members to **Breakthrough2022** at the next Games to keep Australia as the No. 1 nation in the Commonwealth.



# Major Partners



## Gold Partners



## Industry Partners



Level 2, Sports House 375 Albert Road  
Albert Park VIC 3016  
T: +61 3 83195717

[www.badminton.org.au](http://www.badminton.org.au)